



Exploring Diverse Stakeholder Perspectives

Carbon to Sea 2025 Annual Convening



NWF Strategic Plan

Three Equal Pillars:

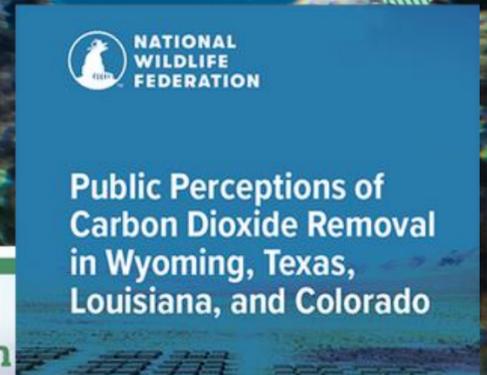
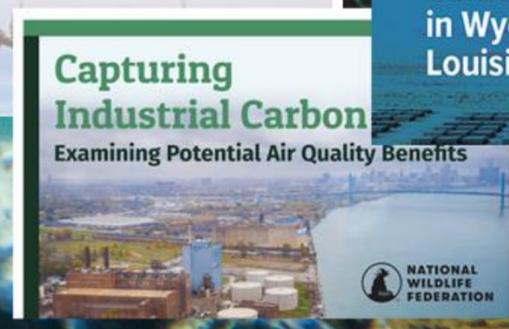
- Wildlife Recovery
- Climate Solutions
- Environmental Justice

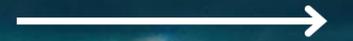


Uniting all Americans to ensure wildlife and people thrive in a rapidly changing world.

NWF Structure

- 52 State and Territorial Affiliates (independent organizations)
- 7 Regional Centers plus HQ in VA and DC National Advocacy Center
- ~450 staff
- 7 million members and supporters





Understanding Stakeholders

Who are the stakeholders you work with?

NWF works with...

...conservation advocates, local and federal government, frontline communities, Tribes*

**Tribes should not be considered “stakeholders” in the traditional sense—they are owners, decision-makers, and rights-holders.*

Example: Climate Economic Justice Screening Tool

- (1) Geographic: a group of individuals living in geographic proximity (such as census tract)
- (2) Common condition: a geographically dispersed set of individuals (such as migrant workers or Native Americans), where either type of group experiences common conditions or burdens.

- climate change,
- energy,
- health,
- housing,
- legacy pollution,
- transportation,
- water and wastewater, and
- workforce development.



What might a community prioritize...

Outcomes

- Reduction/remediation of historic harms
 - Safety
 - Access to resources previously lacking
- Ownership + economic benefit
- Increased workforce access, education, training
- Contribution to promised project goals
- Improved environment + overall quality of life
- Tools and autonomy to address potential adverse outcomes
- Actor accountability

Process

- Procedural justice – consent, right to say “no”
- Financial support for engagement and ongoing participation
- Development of related programs
- Transparency with process, data, research
- Legally binding agreements
- Centering of enfranchising frameworks
 - FPIC
 - ABCD
- Recognition of historic harm + past mistakes
- Operationalization of environmental justice principles
- Overall process dynamism – process is updated with new learnings, consent isn’t static



Evaluation frameworks will differ...

Communities are not monolithic and their decision-making systems will vary.

Frameworks for decision-making are echoed in the factors that influence public perception:

- Technology/pathway
- People
- Place
- Process

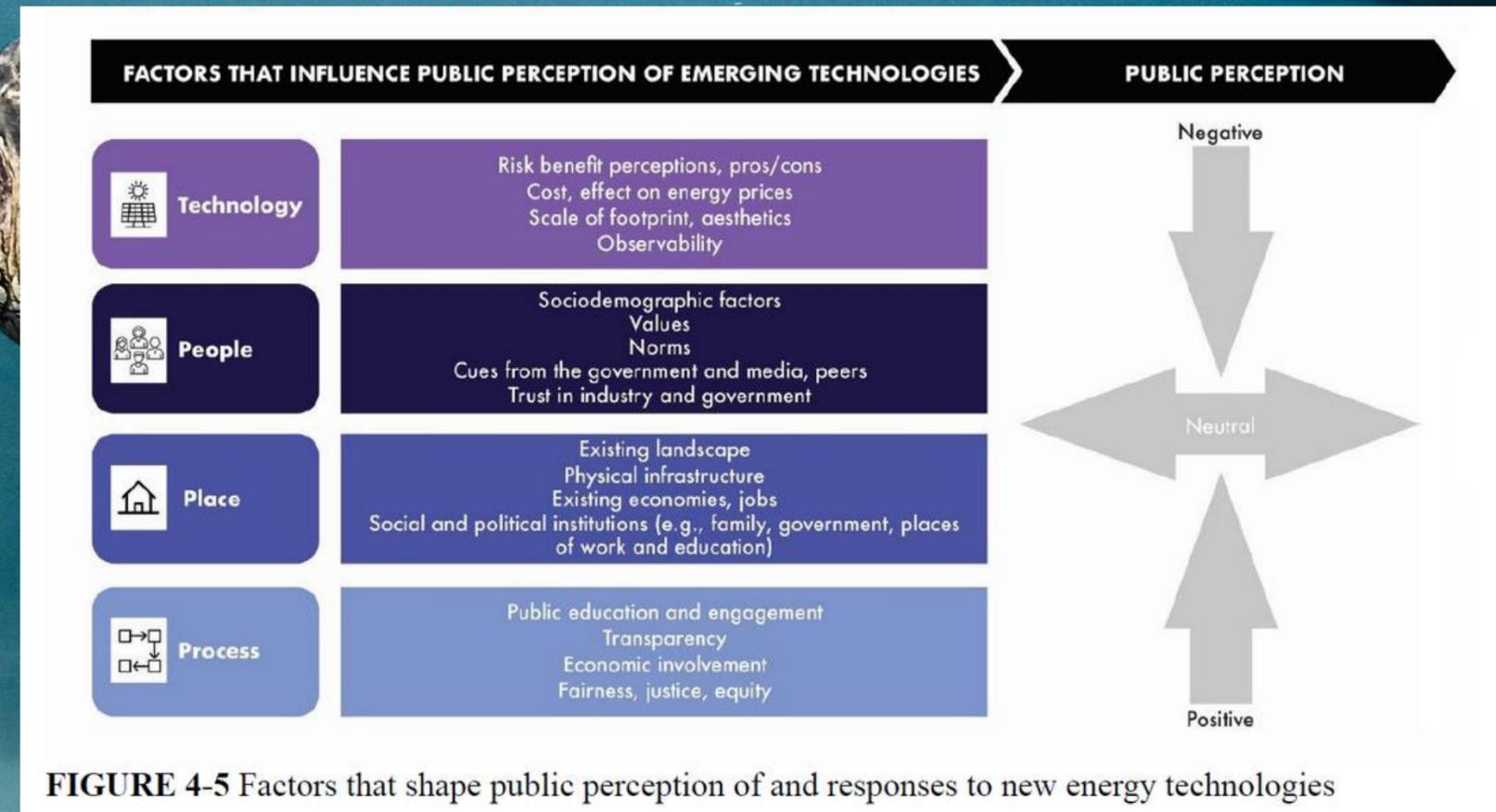
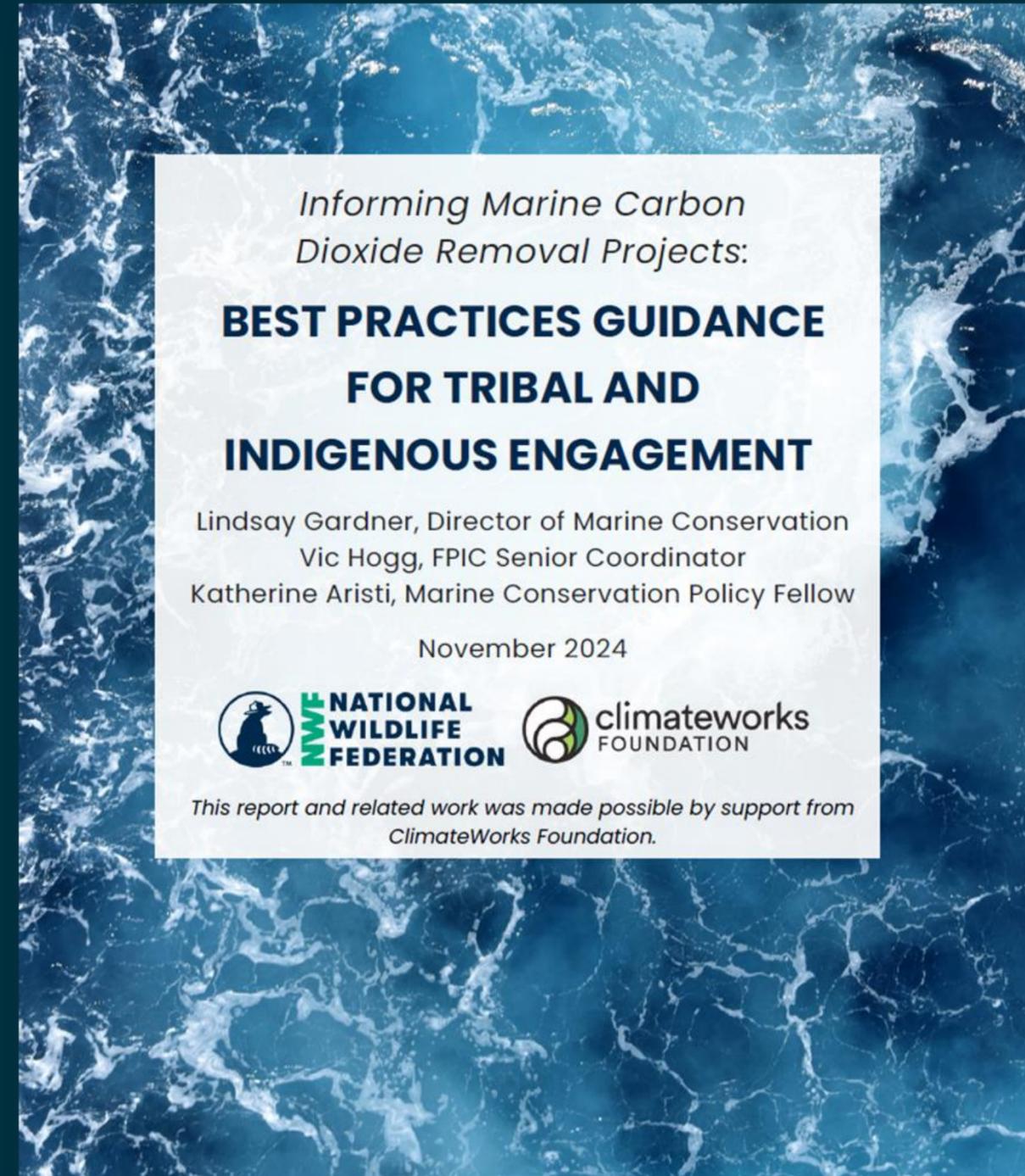


Figure from the National Academies of Science, Engineering, and Medicine report *Carbon Utilization Infrastructure, Markets, and Research and Development: A Final Report (2024)*



*Scan the QR code to explore NWF's newest report on
Informing Marine Carbon Dioxide Removal Projects: Best
Practices Guidance for Tribal and Indigenous Engagement.*



National Wildlife Federation



Thank you.



stewarts@nwf.org



For more information on NWF's carbon management work check out our site.